





GENERAL FUND

GENERAL FUND Proposed 5 Year CIP

Capital Improvement Project	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Campground Electrical Upgrades (Phase II and III)	\$75,000				
GIS/Asset Management (Cost Split 50/50 With CWWS)	\$50,000	-	-	-	-
Vehicle & Equipment Replacement Fund Transfer	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Grand Total (Net Cost)	\$165,000	\$40,000	\$40,000	\$40,000	\$40,000



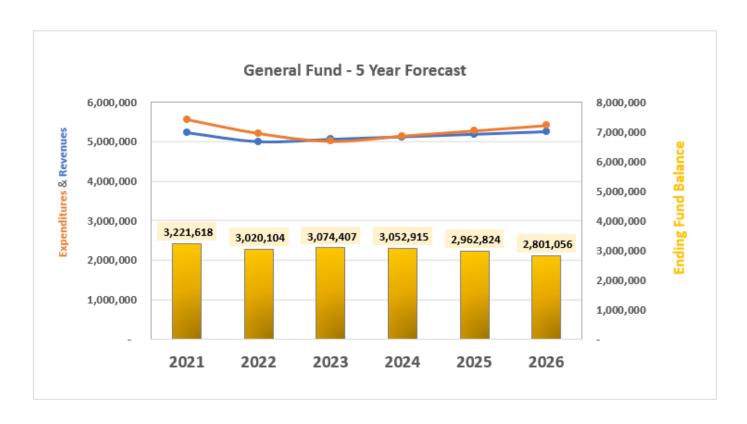
GENERAL FUND FY21 Fund Balance Projection

General Fund	FY21 Original Budget	FY21 Projected	Delta (Budget vs. Projected)
Beginning Cash Balance (FY21 Actual)	\$3,152,642	\$3,558,070	\$405,428
Revenues	\$4,634,040	\$5,215,382	
Expenditures	\$5,576,540	\$5,551,834	
Ending Cash Balance	\$2,210,142	\$3,221,618	\$1,011,476

FY21 projected amount assumes Board of Alderman approval of Budget Amendment #6 to transfer remaining CAREs Funds into General Fund (approximately \$240,000).



GENERAL FUND5 Year Fund Balance Forecast



Long Term Revenue Assumptions

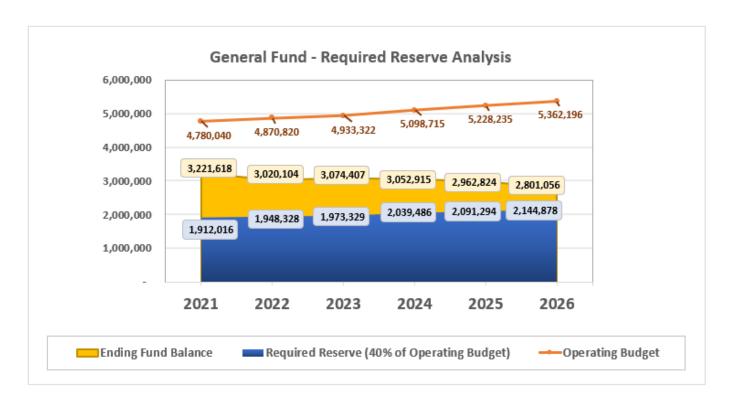
- 1% Annual Growth in City 1% Sales Tax
- 2.5% Annual Growth in Use Tax

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GENERAL FUND 5 Year Required Reserve Analysis



As the General Fund operating budget continues to increase in the out years, the amount held in reserves (40% of operating budget, seen in blue) must also increase to uphold the requirement.



GENERAL FUND Pending 5 Year CIP

Capital Improvement Project	Cost Estimate
City Hall Improvements (Police Reconfiguration)	\$245,391
Police Dept Building (Engineering & Construction)	TBD
INCODE 10 Software Upgrade	\$50,000
Streets & Parks Facility Building Construction	\$4,000,000
Grand Total (Net Cost)	\$4,295,391





TRANSPORTATION SALES TAX FUND

TRANSPORTATION SALES TAX FUND Proposed 5 Year CIP

Capital Improvement Project	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Annual Asphalt Overlay Program	-	\$300,000	\$300,000	\$300,000	\$300,000
Asphalt Overlay - Tillman Road (Highway 92 to144th Street)	\$250,000	-	-	-	-
Asphalt Overlay - Hospital Drive	\$50,000	-	-	-	-
4th Street Terrace Road Repairs (After Utility Improvements)	\$100,000	-	-	-	-
Commercial Street Sidewalks (Engineering)	-	\$70,000	-	-	-
Commerical Street Sidewalks (MARC Reimbursement)	-	-	(500,000)	-	-
Commercial Street Sidewalks (Construction)	-	-	\$686,000	-	-
Grand Total (Net Cost)	\$400,000	\$370,000	\$486,000	\$300,000	\$300,000



TRANSPORTATION SALES TAX FUND FY21 Fund Balance Projection

Transportation Sales Tax Fund	FY21 Original Budget	FY21 Projected	Delta (Budget vs. Projected)
Beginning Cash Balance (FY21 Actual)	\$447,087	\$762,606	\$315,519
Revenues	\$530,750	\$604,335	
Expenditures	\$687,820	\$1,053,263	
			•
Ending Cash Balance	\$290,017	\$313,678	\$23,661



TRANSPORTATION SALES TAX FUND 5 Year Fund Balance Forecast



Long Term Revenue Assumptions

• 1% Annual Growth in 0.5% Transportation Sales Tax



TRANSPORTATION SALES TAX FUND Pending 5 Year CIP

Capital Improvement Project	Cost Estimate
2nd Street Asphalt Overlay (169 to Bridge)	\$25,000
Diamond Crest Asphalt Overlay	\$175,000
Harborview Asphalt (Newport/Harborview/Fletcher/Mesa)	\$222,000
180th Street Asphalt Overlay (169 to Old Jefferson)	\$332,000
Harborview Asphalt Overlay (Remaining Roads)	\$725,000
Highland Avenue Asphalt Overlay (Halfway Up Hill)	\$30,000
North Main Asphalt Overlay	\$200,000
134th Street Asphalt Overlay (Road Agreement with County)	\$155,000
176th Street Asphalt Overlay (Road Agreement with County)	\$80,000
South Bridge Street - Asphalt, Curbs, Stormwater	\$144,000
South Mill Street (Curbs & Stormwater)	\$30,000
Seal Coating/Micro-Surfacing Downtown City Parking Lots	TBD
Pope Lane Connection	TBD
Grand Total (Net Cost)	\$2,118,000





CAPITAL IMPROVEMENT SALES TAX FUND

CAPITAL IMPROVEMENT SALES TAX FUND Proposed 5 Year CIP

Capital Improvement Project	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Annual Transfer to Debt Service	\$351,550	\$354,845	\$357,830	\$364,875	\$371,920
Downtown Streetscape North (Bridge Street) Engineering	\$97,000	-	-	-	-
Downtown Streetscape North (Bridge Street) Construction	-	\$610,000	-	-	-
MARC Reimbursement (Downtown Streetscape)	-	(488,000)	-	-	-
Downtown Gateway Sign (Engineering)	-	\$70,000	-	-	-
Downtown Gateway Sign (Construction)	-	\$200,000	-	-	-
Grand Total (Net Cost)	\$448,550	\$746,845	\$357,830	\$364,875	\$371,920



CAPITAL IMPROVEMENT SALES TAX FUND FY21 Fund Balance Projection

Capital Improvement Sales Tax Fund	FY21 Original Budget	FY21 Projected	Delta (Budget vs. Projected)
Beginning Cash Balance (FY21 Actual)	\$34,679	\$347,270	\$312,591
Revenues	\$530,750	\$615,250	
Expenditures	\$509,250	\$952,250	
Ending Cash Balance	\$56,179	\$10,270	(\$45,909)

Project overages in Main Street Trail project to be covered by Capital Improvement Sales Tax.



CAPITAL IMPROVEMENT SALES TAX FUND 5 Year Fund Balance Forecast



Long Term Revenue Assumptions

• 1% Annual Growth in 0.5% Capital Improvement Sales Tax



CAPITAL IMPROVEMENT SALES TAX FUND Pending 5 Year CIP

Capital Improvement Project	Cost Estimate
None	None
Grand Total (Net Cost)	-





Debt Service Fund

DEBT SERVICE FUND Proposed 5 Year CIP

Capital Improvement Project	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Annual Debt Service Payment	\$339,213	\$343,040	\$351,333	\$353,850	\$360,569
Grand Total (Net Cost)	\$339,213	\$343,040	\$351,333	\$353,850	\$360,569



DEBT SERVICE FUND FY21 Fund Balance Projections

Debt Service Fund	FY21 Original Budget	FY21 Projected	Delta (Budget vs. Projected)
Beginning Cash Balance (FY21 Actual)	\$231,260	\$231,262	\$2
Revenues	\$342,190	\$342,190	
Expenditures	\$329,860	\$329,860	
			•
Ending Cash Balance	\$243,590	\$243,592	\$2



DEBT SERVICE FUND 5 Year Fund Balance Forecast









PARK & STORMWATER SALES TAX FUND

PARK & STORMWATER SALES TAX FUND Proposed 5 Year CIP

Capital Improvement Project	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Annual Park Projects (Projects TBD)	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
Stormwater Master Plan	\$150,000	-	-	-	-
Annual Stormwater Program (Projects TBD)	-	\$100,000	\$100,000	\$100,000	\$100,000
Grand Total (Net Cost)	\$300,000	\$250,000	\$250,000	\$250,000	\$250,000



PARK & STORMWATER SALES TAX 5 Year Fund Balance Forecast



Long Term Revenue Assumptions

• 1% Annual Growth in 0.5% Park and Stormwater Sales Tax



PARK & STORMWATER SALES TAX Proposed 5 Year Strategy

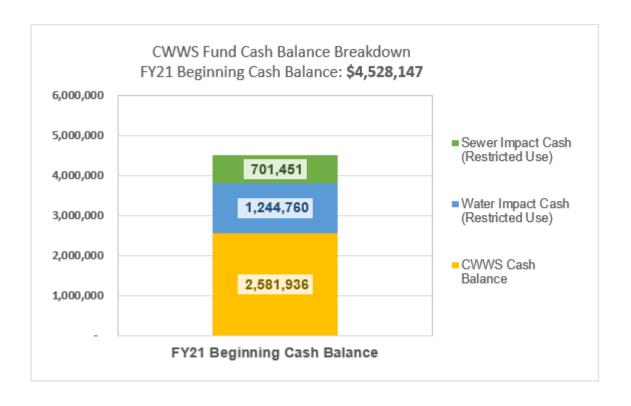






Combined Water and Wastewater Fund

Combined Water/Wastewater FY21 Beginning Cash Balance Breakdown





Combined Water/Wastewater Fund FY21 Fund Balance Projection

Combined Water/Wastewater Fund	FY21 Original Budget	FY21 Projected	Delta
Beginning Cash Balance (FY21 Actual)	\$2,902,646	\$4,528,147	\$1,625,501
Revenues	\$4,808,890	\$5,084,862	
Expenditures	\$6,127,260	\$5,913,112	
			•
Ending Cash Balance	\$1,584,276	\$3,699,897	\$2,115,621

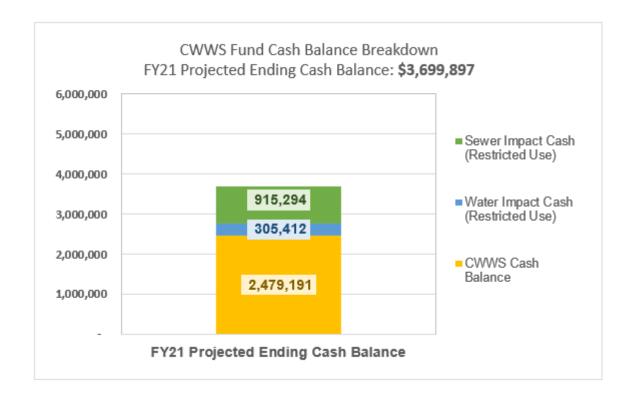
CWWS Cash Ending: \$2,479,191

Water Impact Cash Ending: \$305,412

• Sewer Impact Cash Ending: \$915,294



Combined Water/Wastewater FY21 Projected Ending Cash Balance Breakdown





COMBINED WATER & WASTEWATER SYSTEM FUND Proposed 5 Year CIP

Capital Improvement Project	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Raw Water Pump & Campground Station (Engineering)	\$100,000	-	-	-	-
Forest Oaks Sewer/144th St Pump Station (Engineering) (Cost TBD, Plug)	\$70,000	-	-	-	-
4th Street and 4th Terrace (Engineering)	\$60,000	-	-	-	-
4th Street and 4th Terrace (Construction)	\$300,000	-	-	-	-
Floating Aerator	\$200,000	-	-	-	-
Water Plant Lagoon Cleaning	\$150,000	-	-	-	-
HVAC System (Wastewater Plant)	\$20,000	-	-	-	-
GIS/Asset Management (Cost Split 50/50 With CWWS)	\$50,000	-	-	-	-
UV Lights (Wastewater Plant)	\$40,000	-	-	-	-
Rate Study Update	\$25,000	-	-	-	-
144th Street to Forest Oaks New Force Main and Pump Station (Engineering) (Cost TBD, Plug)	\$500,000	-	-	-	-

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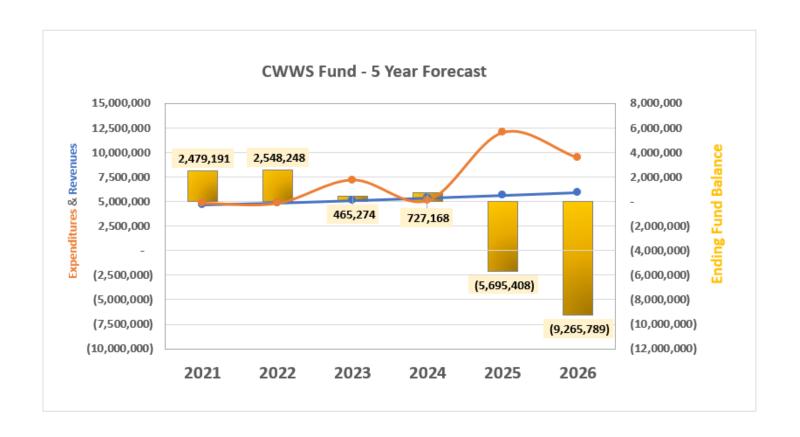


COMBINED WATER & WASTEWATER SYSTEM FUND Proposed 5 Year CIP (Continued)

Capital Improvement Project	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
144th Street to Forest Oaks New Force Main and Pump Station (Construction) (Cost TBD, Plug)	-	\$2,500,000	-	-	-
River Crossing (12" Waterline) (Engineering)	-	\$100,000	-	-	-
Tower Interconnect at Amory/169	-	\$20,000	-	-	-
Loop System at Diamond Crest	-	\$100,000	-	-	-
Water Plant Expansion (Engineering)	-	\$1,000,000	\$1,000,000	-	-
River Crossing (12" Waterline) (Construction)	-	-	\$500,000	-	-
Interconnect Mains at 144th/169 Highway	-	-	\$20,000	-	-
Maple Lane (12" Waterline) (Engineering)	-	-	\$50,000	-	-
Highway 92 & Commercial Waterline (Engineering)	-	-	\$50,000	-	-
Maple Lane (12" Waterline) (Construction)	-	-	-	\$250,000	-
Highway 92 & Commercial Waterline (Construction)	-	-	-	\$200,000	-
144th Street to Forest Oaks Gravity Line (Construction)	-	-	-	\$3,000,000	-
Water Plant Expansion (Construction)	-	-	-	\$5,000,000	\$5,000,000
Wastewater Treatment Plant (Phase I & II Engineering)	-	-	-	-	\$800,000
Grand Total (Net Cost)	\$1,555,000	\$3,720,000	\$1,620,000	\$8,450,000	\$5,800,000

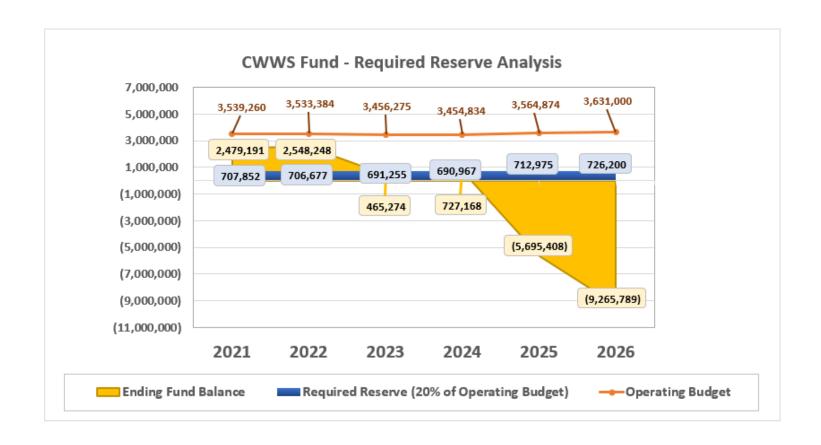


Combined Water/Wastewater Fund CWWS Cash - 5 Year Forecast





Combined Water/Wastewater Fund 5 Year Required Reserve Analysis





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COMBINED WATER & WASTEWATER SYSTEM FUND Pending 5 Year CIP

Capital Improvement Project	Cost Estimate
F Highway Water Line Replacement	\$300,000
Quincy Waterline Replacement (Engineering & Construction)	\$600,000
Main St Waterline (River Crossing to Liberty) (E & C)	\$250,000
Helvey Park (12" Waterline E & C)	\$700,000
169 Waterline (Commercial to SW Tower) (E & C)	\$700,000
Owens Branch Gravity Line #1*	\$2,000,000
Owens Branch Gravity Line #2*	\$2,000,000
Owens Branch Gravity Line #3*	\$2,500,000
Water Treatment Plant (Construction)	\$4,000,000
Grand Total (Net Cost)	\$13,050,000

^{*}Project need is based upon population growth/expansion

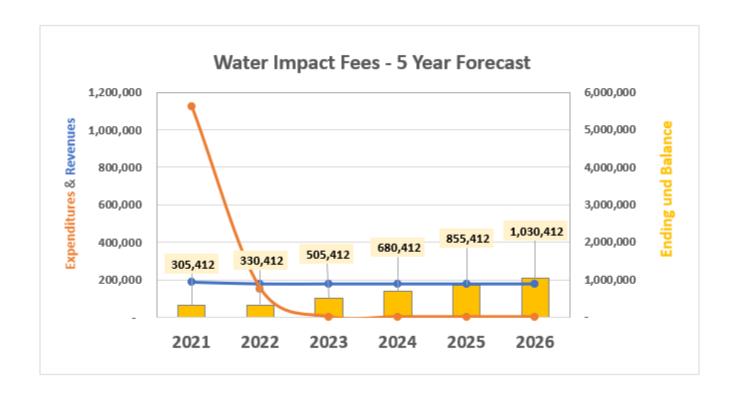


WATER IMPACT FEES Proposed 5 Year CIP

Capital Improvement Project	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Loop System at Diamond Crest	\$150,000	-	-	-	-
Grand Total (Net Cost)	\$150,000	-	-	-	-



WATER IMPACT FEES 5 Year Water Impact Cash Forecast



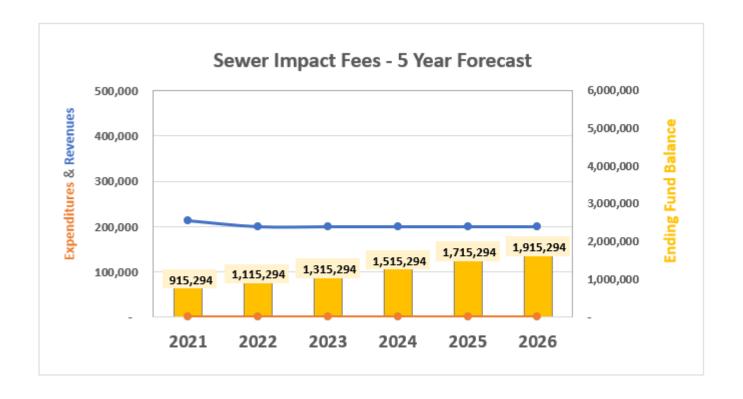


SEWER IMPACT FEES Proposed 5 Year CIP

Capital Improvement Project	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
None	-	-	-	-	-
Grand Total (Net Cost)	-	-	-	-	-



SEWER IMPACT FEES 5 Year Sewer Impact Cash Forecast







American Rescue Plan Act of 2021

AMERICAN RECOVERY PLAN ACT 5 Year CIP



ARPA Revenues	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
ARPA Funds	\$1,988,000	-	-	-	-
Grand Total	\$1,988,000	-	-	-	-

Capital Improvement Project	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Raw Water Pump Station, Valve Vault, and Zebra Mussel Control	\$2,994,545	-	-	-	-
Grand Total	\$2,994,545	-	-	-	

The project delta (difference between ARPA Funds and project cost) will be paid for using Water Impact Fees in FY21, which was budgeted for \$1,000,000.

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